REGIONAL UNIVERSITY SYSTEM OF OKLAHOMA

Landmark Towers 3555 NW 58th, Suite 320 Oklahoma City, Oklahoma 73112

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Oklahoma State Regents for Higher Education 655 Research Parkway, Suite 200 Oklahoma City, OK 73104

EDUCATIONAL AND GENERAL BUDGET - FY2021-2022 PART I - PRIMARY BUDGET

Schedule A Summary of Educational and General Expenditures by Function

Agency #	505		
Institution Name:	Northwestern Oklahoma State University	Date Submitted:	June 9, 2021
President:	Dr. Janet Cunningham		_

	EXPENDITURES BY ACTIVITY/FUNG	CTION	
Activity Number	Activity/Function	FY2021-2022 Amount	Percent of Total
	Educational & General Budget - Part I:		
11	Instruction	11,376,463	35.5%
12	Research	78,823	0.2%
13	Public Service	3,092,196	9.7%
14	Academic Support	1,345,111	4.2%
15	Student Services	3,706,772	11.6%
16	Institutional Support	1,599,955	5.0%
17	Operation and Maintenance of Plant	2,929,776	9.2%
18	Scholarships and Fellowships	7,872,872	24.6%
	Total Expenditures by Activity/Function:	32,001,968	100.0%

	FUNDING		
Fund Number	Fund Name	FY2021-2022 Amount	Percent of Total
	E&G Operating Revolving Fund:		
290	Revolving Funds	17,988,138	56.2%
290	State Appropriated Funds - Operations Budget	8,200,154	25.6%
290	State Appropriated Funds - Grants, Contracts and Reimbursements	257,608	0.8%
490	Federal Stimulus Funds - CARES	5,556,068	17.4%
	Total Expenditures by Fund:	32,001,968	100.0%

EDUCATIONAL AND GENERAL BUDGET - FY2021-2022 PART I - PRIMARY BUDGET

Schedule A-1 Summary of Educational and General Expenditures by Function

Institution Name: Northwestern Oklahoma State University

	EXPENDITURES BY ACTIVITY/FUN	NCTION	
Activity Number	Activity/Function	FY2021-2022 Amount	Percent of Total
	Educational & General Budget - Part I:		
11	Instruction		
	General Academic Instruction	10,486,945	
	Vocational/Technical Instruction	-	
	Community Education	-	
	Preparatory/Remedial Instruction	-	
	Instructional Information Technology	889,518	
	Total Instruction:	11,376,463	35.5%
12	Research		
	Institutes and Research Centers	-	
	Individual and Project Research	78,823	
	Research Information Technology	-	
	Total Research:	78,823	0.2%
13	Public Service		
	Community Service	3,092,196	
	Cooperative Extension Service	-	
	Public Broadcasting Services	-	
	Public Service Information Technology	-	
	Total Public Service:	3,092,196	9.7%
14	Academic Support		
	Libraries	567,189	
	Museums and Galleries	9,130	
	Educational Media Services	-	
	Ancillary Support/Organized Activities	188,221	
	Academic Administration	580,571	
	Academic Personnel Development	-	
	Course and Curriculum Development	-	
	Academic Support Information Technology	-	
	Total Academic Support:	1,345,111	4.2%

Schedule A-1 (continued) - Summary of Educational and General Expenditures by Function

Institution Name:

Northwestern Oklahoma State University

	EXPENDITURES BY ACTIVITY/FUNC	ΓΙΟΝ	
Activity Number	Activity/Function	FY2021-2022 Amount	Percent of Total
15	Student Services		
	Student Services Administration	325,666	
	Social and Cultural Development	2,344,985	
	Counseling and Career Guidance	120,167	
	Financial Aid Administration	267,823	
	Student Admissions	335,233	
	Student Records	306,398	
	Student Health Services	6,500	
	Student Services Information Technology	-	
[Total Student Services:	3,706,772	11.6%
16	Institutional Support		
	Executive Management	810,072	
	Fiscal Operations	477,398	
	General Administration	49,702	
	Public Relations/Development	262,783	
	Administrative Information Technology	-	
	Total Institutional Support:	1,599,955	5.0%
17	Operation and Maintenance of Plant		
	Physical Plant Administration	152,733	
	Building Maintenance	820,102	
	Custodial Services	545,338	
	Utilities	836,600	
	Landscape and Grounds Maintenance	275,858	
	Major Repairs and Renovations	93,500	
	Safety & Security	205,645	
	Logistical Services	-	
	Operation & Maintenance Information Technology	-	
	Total Operation and Maintenance of Plant:	2,929,776	9.2%
18	Scholarships and Fellowships		
	Scholarships	3,352,872	
	Fellowships	-	
	Resident Tuition Waivers	1,575,000	
	Nonresident Tuition Waivers	2,945,000	
[Total Scholarships and Fellowships:	7,872,872	24.6%
	Total Expenditures by Activity/Function:	32,001,968	100.0%
	Town Emperatures of Trees, 10/12 discussions	22,301,200	100107

EDUCATIONAL AND GENERAL BUDGET - FY2021-2022 PART I - PRIMARY BUDGET

Schedule B

Summary of Educational and General Expenditures by Object

Institution: Northwestern Oklahoma State University

	EXPENDITURES BY OBJECT		
Object Number	Object of Expenditure	FY2021-2022 Amount	Percent of Total
1	Personnel Services:		
1a	Teaching Salaries	6,084,339	19.0%
1b	Professional Salaries	3,019,033	9.4%
1c	Other Salaries and Wages	2,641,766	8.3%
1d	Fringe Benefits	5,254,331	16.4%
1e	Professional Services	77,000	0.2%
	Total Personnel Service	17,076,469	53.4%
2	Travel	135,460	0.4%
3	Utilities	825,600	2.6%
4	Supplies and Other Operating Expenses	2,615,712	8.2%
5	Property, Furniture and Equipment	281,659	0.9%
6	Library Books and Periodicals	104,000	0.3%
7	Scholarships and Other Assistance	7,872,872	24.6%
8	Transfer and Other Disbursements	3,090,196	9.7%
	Total Expenditures by Object	32,001,968	100.0%

EDUCATIONAL AND GENERAL BUDGET - FY2021-2022 PART I - PRIMARY BUDGET

Schedule C REPORT OF EDUCATIONAL AND GENERAL REVENUE, EXPENDITURES, AND UNOBLIGATED RESERVE

Institution Name: Northwestern Oklahoma State University		
Revenue Description	FY2021-2022 Amount	Percent of Total
1. Beginning Fund Balance July 1, 2021 (Cash Basis)	4,491,766	
2. Expenditures for Prior Year Obligations	230,000	
3. Unobligated Reserve Balance July 1, 2021 (line 1 - line 2)	4,261,766	<formula< th=""></formula<>
4. Projected FY2022 Receipts:		
State Appropriated Funds - For Operations	8,200,154	25.7%
State Appropriated Funds - For Grants, Contracts and Reimbursements	257,608	0.8%
Federal Appropriations	-	0.0%
Local Appropriations	-	0.0%
Resident Tuition (includes tuition waivers)	8,918,462	27.9%
Nonresident Tuition (includes tuition waivers)	5,853,673	18.3%
Student Fees - Mandatory and Academic Service Fees	2,034,110	6.4%
Gifts, Endowments and Bequests	829,827	2.6%
Other Grants, Contracts and Reimbursements	-	0.0%
Sales and Services of Educational Departments	-	0.0%
Organized Activities Related to Educational Departments	30,000	0.1%
Technical Education Funds	-	0.0%
Other Sources	250,000	0.8%
Federal Stimulus Funds - CARES	5,556,068	17.4%
5. Total Projected FY2022 Receipts	31,929,902	100.0%
6. Total Available (line 3 + line 5)	36,191,668	<formula< td=""></formula<>
7. Less Budgeted Expenditures for FY2022 Operations	, ,	<link a<="" sch="" td="" to=""/>
8. Projected Unobligated Reserve Balance June 30, 2022 (line 6 - line 7)	4,189,700	<formula< td=""></formula<>

Schedule C-1 Student Fees	Fund 290	Fund 700	Totals
Mandatory Fees	420,000	550,000	970,000
Academic Service Fees	1,614,110	145,000	1,759,110
Total Student Fees	2,034,110	695,000	2,729,110
Difference Between Student Fees in cells B23 and C40	-	N/A	N/A

OKLAHOMA STATE REGENTS FOR HIGHER EDUCATION

EDUCATIONAL AND GENERAL BUDGET - FY2021-2022 PART I - PRIMARY BUDGET

Schedule C - 2 Cash Flow Requirements and the Use of Reserves

Striving to keep the reserve amount at an acceptable level impacts NWOSU Composite Financial Index (CFI) score as measured by the Higher Learning Commission. NWOSU has worked diligently to maintain a positive CFI calculation. This additional reserve should improve both the Primary Reserve Ratio and the Viability Ration, which in turn, should improve the CFI. Northwestern also feels that a strong reserve is necessary pending the uncertainty of long-term state funding increases.
Uses of Reserve: Provide narrative to describe how the institutional reserve will be used in the future. Each use must be classified in one of the following 8 classifications; OSRHE 1/12th, Accreditation, Campus Safety, Renovation, Capitol Projects, Equipment and Technology, Complete College America, or Other Purposes. See example worksheet.
1,522,976
Total Cash Flow Requirements for OSRHE and Other Accrediting Agencies 2,666,724
Total Additional Cash Flow Required by Accreditation Agencies (beyond the 8.3%)
% \$ Cash Flow Requirements - State Regents and Accreditation Agencies: Requirement Requirements State Regents Cash Flow Target at 8.3% (1/12th) 8.3% 2,666,724
32,001,968 4,189,700
Amount of Cash Flow Reserves Used in the FY2021 Budget Request 72,066
Percentage Amount Requirements

EDUCATIONAL AND GENERAL BUDGET - FY2021-2022 PART II - SPONSORED BUDGET

Schedule A Summary of Educational and General Sponsored Expenditures by Function

Institution Name: Northwestern Oklahoma State University

	EXPENDITURES BY ACTIVITY/FUNCTION	N	
Activity Number	Activity/Function	FY2021-2022 Amount	Percent of Total
	Educational & General Budget - Part II:		
	Instruction	\$ 143,318	13.5%
	Research	750	0.1%
	Public Service	32,000	3.0%
	Academic Support	18,203	1.7%
	Student Services	860,170	80.9%
	Institutional Support	2,129	0.2%
	Operation and Maintenance of Plant	6,804	0.6%
	Scholarships and Fellowships	-	0.0%
21	Total E&G Part II:	\$ 1,063,374	100.0%

	FUNDING		
Fund Number	Fund Name	FY2021-2022 Amount	Percent of Total
430	Agency Relationship Fund	\$ 1,063,374	100.0%
	Total Expenditures by Fund:	\$ 1,063,374	100.0%

EDUCATIONAL AND GENERAL BUDGET - FY2021-2022 PART II - SPONSORED BUDGET

Schedule B Summary of Educational and General Sponsored Expenditures by Object

Institution: Northwestern Oklahoma State University

	EXPENDITURES BY OBJECT				
Object Number	Object of Expenditure	FY2021-2022 Amour	t Percent of Total		
1	Personnel Services:				
1a	Teaching Salaries	\$ 38,0	00 3.6%		
1b	Professional Salaries	161,7	78 15.2%		
1c	Other Salaries and Wages	302,8	20 28.5%		
1d	Fringe Benefits	144,5	57 13.6%		
1e	Professional Services	-	0.0%		
	Total Personnel Services	\$ 647,155.	00 60.9%		
2	Travel	87,7	50 8.3%		
3	Utilities	-	0.0%		
4	Supplies and Other Operating Expenses	328,4	69 30.9%		
5	Property, Furniture and Equipment	-	0.0%		
6	Library Books and Periodicals	-	0.0%		
7	Scholarships and Other Assistance	-	0.0%		
8	Transfer and Other Disbursements	-	0.0%		
	Total Expenditures by Object	\$ 1,063,374.	00 100.0%		

EDUCATIONAL AND GENERAL BUDGET - FY2021-2022 PART II - BUDGET FOR SPONSORED RESEARCH AND OTHER SPONSORED PROGRAMS

Schedule C REPORT OF EDUCATIONAL AND GENERAL INCOME, EXPENDITURES, AND UNOBLIGATED RESERVE

Institution: Northwestern Oklahoma State Un		tate University	
Receipt Description	FY2021	-2022 Amount	Percent of Total
1. Beginning Fund Balance July 1, 2021 (Cash Basis)	\$	120,000	
2. Expenditures for Prior Year Obligations	\$	120,000	
3. Unobligated Reserve Balance July 1, 2021 (line 1 - line 2)	\$	-	
4. Projected Receipts FY2022:			
Department of Agriculture		-	0.0%
Department of Commerce		-	0.0%
Department of Defense		-	0.0%
Department of Education		964,307	90.7%
Department of Energy		-	0.0%
Department of Health and Human Services		-	0.0%
Department of Homeland Security		-	0.0%
Department of Justice		-	0.0%
Department of Transportation		-	0.0%
National Aeronautics and Space Administration		-	0.0%
National Institutes of Health		-	0.0%
National Science Foundation		10,000	0.9%
Other Federal Agencies		-	0.0%
City and County Government		-	0.0%
Commercial and Commercial Related		-	0.0%
Foundations		-	0.0%
Other Non-Federal Sources		-	0.0%
Other Universities and Colleges		-	0.0%
State of Oklahoma		89,067	8.4%
5. Total Projected FY2022 Receipts	\$	1,063,374	100.0%
6. Total Available (line 3 + line 5)	\$	1,063,374	
7. Less Budgeted Expenditures for FY2022 Operations	\$	1,063,374	
8. Projected Unobligated Reserve Balance June 30, 2022 (line 6 - line 7)	\$	-	

AGENCY RELATIONSHIP FUNDS ALLOCATIONS PART II OF THE OPERATIONS BUDGET

FISCAL YEAR 2021-2022

Institution: Northwestern OK State Univ	Program (source of funds)	Amount
Northwestern Oklahoma State University	Student Support Services (Federal, Department of Education)	\$ 215,003
	Federal Work Study Program (Federal, Department of Education)	145,137
	Oklahoma State Louis Stokes Alliance for Minority Participants in Science, Mathematics, Engineering, and Technology (Federal, National Science Foundation through Oklahoma State University)	10,000
	Child Welfare Professional Enhancement Program (State, through the University of Oklahoma)	33,347
	Upward Bound (Federal, Department of Education)	305,229
	Upward Bound Math & Science (Federal, Department of Education)	298,938
	Oklahoma Center for Advancement of Science & Technology (State)	23,720
	Dispute Mediation (State)	32,000

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Institution No. and Name: 505-NORTHWESTERN OKLAHOMA STATE UNIVERSITY

ACTIVITY 11 - INSTRUCTION

Sub-Activity 1100 - General Academic Instruction

School of Professional Studies

1100-Business

Instructor/Interim Department Chair	\$	65,000
Professor		91,669
Professor		90,322
Professor		83,544
Professor		77,389
Associate Professor		75,939
Associate Professor		71,704
Associate Professor		68,129
Instructor		75,468
Instructor		70,468
Other Teaching Salaries		73,300
Summer Salaries		30,450
Secretary		22,000
Wages		7,788
Fringe Benefits		331,466
Total Personal Services	\$	1,234,636
Travel		7,650
Suppl & Oth Oper Exp		24,175
Prop, Furn, & Equip		0
TOTAL	\$	1,266,461
	·	·

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amount	
1102-Nursing		
Professor/Division Chair	\$	98,601
Associate Professor/Assistant Chair		77,669
Associate Professor		84,455
Assistant Professor		72,915
Instructor		59,575
Instructor		59,575
Instructor		63,034
Instructor		56,818
Instructor		55,468
Other Teaching Salaries		45,540
Summer Salaries		13,700
Coordinator of the Ketterman Lab		37,388
Secretary		23,000
Wages		2,733
Fringe Benefits		300,771
Total Personal Services	\$	1,051,242
Travel		9,630
Suppl & Oth Oper Exp		28,800
Prop, Furn, & Equip		28,200
TOTAL	\$	1,117,872

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amount	
1103-Doctor of Nursing Practice		
Director	\$	98,000
Assistant Professor		96,000
Assistant Professor		85,702
Other Teaching Salaries		25,300
Summer Salaries		-
Coordinator		13,000 *
Wages		-
Fringe Benefits		115,456
Total Personal Services	\$	433,458
Travel		4,500
Suppl & Oth Oper Exp		3,800
Prop, Furn, & Equip		-
TOTAL	\$	441,758
1104 - School of Professional Studies		
Travel		
Suppl & Oth Oper Exp		8,000
Prop, Furn, & Equip		
TOTAL	\$	8,000

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022	Proposed Amount
School of Education		
1110 - Education		
Associate Dean of Education	\$	100,722
Professor		75,005
Professor		67,985
Associate Dean/Professor		20,153 *
Associate Professor		60,817
Associate Professor		58,945
Assistant Professor		56,063
Assistant Professor		56,063
Assistant Professor		53,787
Assistant Professor		48,575
Instructor		43,000
Director of Assessment		4,990 *
Other Teaching Salaries		69,950
Summer Salaries		31,650
Assistant Certification Officer		34,643
Secretary		23,500
Wages		9,023
Fringe Benefits		322,547
Total Personal Services	\$	1,137,418
Travel		7,650
Suppl & Oth Oper Exp		76,850
Prop, Furn, & Equip		7,639
TOTAL	\$	1,229,557

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amount	
1111-Agriculture		
Professor/Department Chair	\$	70,117
Associate Professor		58,945
Assistant Professor		52,319
Instructor		30,000
Instructor/Farm Manager		10,606 *
Other Teaching Salaries		-
Summer Salaries		3,500
Wages		7,440
Fringe Benefits		102,495
Total Personal Services	\$	335,422
Travel		0
Suppl & Oth Oper Exp		4,025
Suppl & Oth Oper Exp (Fees)		10,700
Prop, Furn, & Equip		9,135
TOTAL	\$	359,282

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amount	
1112-Health & Sports Science Education		
Instructor/Department Chair	\$	49,008
Asst. Director/Wellness Center		12,333 *
Instructor		43,818
Instructor		14,087 *
Instructor/Coach		4,338 *
Instructor/Coach		4,080 *
Instructor/Coach		3,840 *
Instructor/Coach		3,680 *
Instructor/Coach		2,870 *
Instructor/Coach		2,380 *
Instructor/Coach		1,830 *
Instructor/Coach		1,830 *
Assoc AD for Internal Operations		4,519 *
Head Athletic Trainer		3,586 *
Assistant Athletic Trainer		2,560 *
Other Teaching Salaries		19,500
Summer Salaries		7,600
Wages		2,021
Fringe Benefits		77,784
Total Personal Services	\$	261,664
Travel		0
Suppl & Oth Oper Exp		5,750
Prop, Furn, & Equip		0
TOTAL	\$	267,414

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object		2021-2022	2021-2022 Proposed Amount	
1113-P:	sychology			
	Assistant Professor/Department Chair	\$	54,700	
	Assistant Professor		51,383	
	Instructor		47,540	
	Instructor		34,968	
	Lecturer		36,308	
	Other Teaching Salaries		64,000	
	Summer Salaries		35,700	
	Wages		1,861	
	Fringe Benefits		121,610	
	Total Personal Services	\$	448,070	
	Travel		0	
	Suppl & Oth Oper Exp		3,600	
	Suppl & Oth Oper Exp (Fees)		1,170	
	Prop, Furn, & Equip		0	
	TOTAL	\$	452,840	
<u>1114 - S</u>	School of Education			
	Travel	\$	6,480	
	Suppl & Oth Oper Exp		-	
	Prop, Furn, & Equip	<u></u>		
	TOTAL	\$	6,480	

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

	2021-2022 Proposed Amount	
School of Arts and Sciences		
School of Arts and Sciences		
1120-Communication		
Assistant Professor/Department Chair \$	56,914	
Associate Professor	60,307	
Assistant Professor	53,489	
Assistant Professor	49,979	
Other Teaching Salaries	27,700	
Summer Salaries	1,800	
Wages	14,657	
Fringe Benefits	102,314	
Total Personal Services \$	367,160	
Travel	0	
Suppl & Oth Oper Exp	27,000	
Prop, Furn, & Equip	991	
TOTAL\$	395,151	
1121-English, Foreign Language & Humanities		
Professor/Department Chair \$	68,645	
Associate Dean/Professor	20,153 *	
Assistant Professor	56,063	
Assistant Professor	50,915	
Assistant Professor	50,447	
Assistant Professor	49,979	
Instructor	41,136	
Instructor	7,470 *	
Other Teaching Salaries	36,150	
Summer Salaries	5,150	
Wages	4,754	
Fringe Benefits	160,194	
Total Personal Services \$	551,056	
Travel	0	
Suppl & Oth Oper Exp	4,825	
Prop, Furn, & Equip	3200	
TOTAL \$	559,081	

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amount
1122 Mathematics and Computer Science	
1122-Mathematics and Computer Science Professor/Department Chair	\$ 72,389
Professor	71,729
Associate Professor	58,477
Associate Professor	57,137
Instructor	45,348
Instructor	44,520
Instructor	40,308
Other Teaching Salaries	29,900
Summer Salaries	14,500
Wages	6,697
Fringe Benefits	179,388
Total Personal Services	\$ 620,393
Travel	020,838
Suppl & Oth Oper Exp	6,650
Prop, Furn, & Equip	18,363
TOTAL	\$ 645,406
1123-Fine Arts	
Professor/Department Chair	\$ 76,797
Associate Professor	54,733
Assistant Professor	57,662
Assistant Professor	54,000
Instructor	43,476
Instructor	34,436
Other Teaching Salaries	43,950
Summer Salaries	3,300
Wages	31,467
Fringe Benefits	150,609
Total Personal Services	\$ 550,430
Travel	0
Suppl & Oth Oper Exp	29,300
Prop, Furn, & Equip	56,523
TOTAL	\$ 636,253

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amou	
1124-Natural Science		
Professor/Department Chair	\$	72,389
Professor		75,473
Professor		68,921
Professor		68,921
Professor		66,709
Associate Professor		55,201
Assistant Professor		52,436
Assistant Professor		48,575
Other Teaching Salaries		50,750
Summer Salaries		12,500
Wages		16,158
Fringe Benefits		223,311
Total Personal Services	\$	811,344
Travel		0
Suppl & Oth Oper Exp		36,895
Prop, Furn, & Equip		29,208
TOTAL	\$	877,447

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Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amount	
1125-Social Sciences		
Professor/Department Chair	\$	69,113
Professor		74,771
Professor		66,581
Instructor		47,597
Instructor		47,146
Instructor		44,609
Instructor		41,136
Other Teaching Salaries		59,600
Summer Salaries		38,750
Wages		3,350
Fringe Benefits		186,026
Total Personal Services	\$	678,679
Travel		0
Suppl & Oth Oper Exp		2,950
Suppl & Oth Oper ExpInstitute for Citizenship Studies		3,250
Prop, Furn, & Equip		-
TOTAL	\$	684,879

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022	Proposed Amount
1126-Social Work		
Professor/Department Chair	\$	68,713
Assistant Professor		36,850
Other Teaching Salaries		15,100
Summer Salaries		2,400
Wages		11,600
Fringe Benefits		51,568
Total Personal Services	\$	186,231
Travel		0
Suppl & Oth Oper Exp		5,340
Prop, Furn, & Equip		0
TOTAL	\$	191,571
1127 - School of Arts and Sciences		
Travel	\$	21,060
Prop, Furn, & Equip		-
TOTAL	\$	21,060

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022	Proposed Amount
Other General Instruction		
1135-Distance Learning		
On-line & Distance Lrng Coordinator/Webmaster	\$	44,050
Assistant Coordinator of ITV		29,188
Courier/Tech Facilitator		21,720
Other Salaries		0
Wages		88,567
Fringe Benefits		57,954
Total Personal Services	\$	241,479
Travel		1,350
Suppl & Oth Oper Exp		3,950
Prop, Furn, & Equip		0
TOTAL	\$	246,779
1136-Academic Success Center		
Director	\$	36,530 *
Secretary		21,720
Wages		31,677
Fringe Benefits		34,218
Total Personal Services	\$	124,145
Travel		720
Suppl & Oth Oper Exp		1,025
Prop, Furn, & Equip		0
TOTAL	\$	125,890
1137-Retention		
Student Success Coordinator	\$	31,750
Wages		-
Fringe Benefits		18,674
Total Personal Services	\$	50,424
Travel		-
Suppl & Oth Oper Exp		500
Prop, Furn, & Equip		0
TOTAL	\$	50,924

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 Pro	
1138 - Supplemental Retirement		
Retired Employees		
Fringe Benefits		359,223
Total Personal Services	\$	359,223
TOTAL	\$	359,223
1139-Other General Instruction		
Other Teaching Salaries	\$	29,275
Summer Salaries		0
Academic Projects Assistant/Media Specialist		15,844 *
Wages		18,291
Fringe Benefits		15,698
Total Personal Services	\$	79,108
Travel		17,500
Suppl & Oth Oper Exp		109,290
Prop, Furn, & Equip		-
TOTAL	\$	205,898

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

/Function by Department, Position, and Object	2021-2022	2 Proposed Amount
1140-Instruction - Woodward Campus		
Professor/Dean	\$	43,000
Other Teaching Salaries		0
Summer Salaries		0
Campus Coordinator-Woodward Campus		15,500
Wages		73,330
Fringe Benefits		27,618
Total Personal Services	\$	159,448
Travel		3,700
Suppl & Oth Oper Exp		25,500
Prop, Furn, & Equip		-
TOTAL	\$	188,648
1141-Instruction - Enid Campus		
Professor/Dean	\$	43,500
Other Teaching Salaries		0
Summer Salaries		0
Secretary		21,720
Campus Coordinator-Enid Campus		15,606
Other Salaries		0
Wages		8,346
Fringe Benefits		41,856
Total Personal Services	\$	131,028
Travel		1,800
Suppl & Oth Oper Exp		16,243
Prop, Furn, & Equip		-
TOTAL	\$	149,071
Total General Academic Instruction	\$	10,486,945

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022	Proposed Amount
Sub-Activity 1150 - Instruction Information Technology		
1151-Instruction Information Technology		
Director	\$	86,075
Assist Director/Systems Specialist		56,000
Database Analyst/ERP Project Manager		34,150
Database Support Analyst		29,700
Systems Analyst		29,000
Institutional Research Specialist		29,000
Wages		2,000
Fringe Benefits		131,108
Total Personal Services	\$	397,033
Travel		1,750
Suppl & Oth Oper Exp (Tech Fee)		20,000
Suppl & Oth Oper Exp		353,051
Prop, Furn, & Equip (Tech Fee)		-
TOTAL	\$	771,834
1152 - Instructional Information Technology - Woodward Campus		
Suppl & Oth Oper Exp	\$	47,074
Prop, Furn, & Equip (Tech Fee)		0
TOTAL	\$	47,074
1153 - Instructional Information Technology - Enid Campus		
Suppl & Oth Oper Exp	\$	70,610
Prop, Furn, & Equip (Tech Fee)		0
TOTAL	\$	70,610
Total Instructional Information Technology	\$	889,518
TOTAL INSTRUCTION:	\$	11,376,463

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022	Proposed Amount
ACTIVITY 12 - RESEARCH		
Sub-Activity 1200 - Research		
1200-Grants and Sponsored Programs		
Coordinator	\$	51,200
Wages		250
Fringe Benefits		23,723
Total Personal Services	\$	75,173
Travel		1,450
Suppl & Oth Oper Exp		2,200
Prop, Furn, & Equip		0
TOTAL	\$	78,823
Total Research	\$	78,823
TOTAL RESEARCH:	\$	78,823

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amount	
ACTIVITY 13 - PUBLIC SERVICE		
Sub-Activity 1300 - Community Service		
1300 - Community		
Wages	\$	-
Fringe Benefits		<u> </u>
Total Personal Services	\$	-
Travel		-
Suppl & Oper		2,000
CARES Expenditures		3,090,196
Prop, Furn, & Equip		· · ·
TOTAL	\$	3,092,196
Total Community Service	\$	3,092,196
TOTAL PUBLIC SERVICE:	\$	3,092,196

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022	Proposed Amount
ACTIVITY 14 - ACADEMIC SUPPORT		
Sub-Activity 1400 - Libraries		
1401-Libraries		
Library Services Director/Asst. Prof.	\$	65,653
Access Svcs Libr/Assistant Professor		39,719
Res.&Instr. Serv. Libr/Assistant Professor		39,198
Technical Services & Archive Asst.		24,100
Library Assistant		11,000 *
Wages		43,553
Fringe Benefits		101,726
Total Personal Services	\$	324,949
Travel		2,925
Suppl & Oth Oper Exp		75,815
Prop, Furn, & Equip		50,000
Library Books & Periodicals		94,000
TOTAL	\$	547,689
1402 - Libraries - Enid Campus		
Wages	\$	_
Fringe Benefits		
Total Personal Services	\$	-
Travel		-
Suppl & Oth Oper Exp		9,500
Prop, Furn, & Equip		0
Library Books & Periodicals		10,000
TOTAL	\$	19,500
Total Libraries	\$	567,189

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 F	Proposed Amount
Sub-Activity 1403 - Museums and Galleries		
<u> 1403 - Museum</u>		
Other Salaries	\$	4,000
Wages		3,505
Fringe Benefits		600
Total Personal Services	\$	8,105
Travel		0
Suppl & Oth Oper Exp		525
Prop, Furn, & Equip		500
TOTAL	\$	9,130
Total Museums and Galleries	\$	9,130

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

1404-University Farm Instructor/Farm Manager S Other Salaries Wages Fringe Benefits Suppl & Oth Oper Exp Prop, Furn, & Equip Total Personal Services S Travel S S S S S S S S S	2021-2022 Proposed Amount	
Instructor/Farm Manager Other Salaries Wages Fringe Benefits Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL S 1405 - Mass Communication Student Media Wages Fringe Benefits Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ Fringe Benefits Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$		
Other Salaries Wages Fringe Benefits Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$ 1405 - Mass Communication Student Media Wages Fringe Benefits Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$ \$ \$ Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$		
Other Salaries Wages Fringe Benefits Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL S 1405 - Mass Communication Student Media Wages Fringe Benefits Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	31,817 *	
Fringe Benefits Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$ 1405 - Mass Communication Student Media Wages Fringe Benefits Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$ \$ \$ \$ Total Personal Services \$ Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,000	
Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL 1405 - Mass Communication Student Media Wages Fringe Benefits Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$	19,185	
Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL 1405 - Mass Communication Student Media Wages Fringe Benefits Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$	16,086	
Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL 1405 - Mass Communication Student Media Wages Fringe Benefits Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$	72,088	
Prop, Furn, & Equip TOTAL S 1405 - Mass Communication Student Media Wages Fringe Benefits Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$	0	
TOTAL \$ 1405 - Mass Communication Student Media Wages Fringe Benefits Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$	100,500	
1405 - Mass Communication Student Media Wages Fringe Benefits Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$	0	
Wages Fringe Benefits Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$	172,588	
Fringe Benefits Total Personal Services \$ Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$		
Total Personal Services Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$	11,383	
Travel Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$	250	
Suppl & Oth Oper Exp Prop, Furn, & Equip TOTAL \$	11,633	
Prop, Furn, & Equip TOTAL \$	0	
TOTAL \$	4,000	
	0	
	15,633	
Total Ancillary Support \$	188,221	

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022	Proposed Amount
Sub-Activity 1410 - Academic Administration		
1410 - Supplemental Retirement		
Retired Employees	\$	-
Fringe Benefits		18,343
Total Personal Services	\$	18,343
TOTAL	\$	18,343
1440-Associate VP for Academics & Dean of Faculty		
Associate VP for Academics & Dean of Faculty		\$107,088
Academic Projects Assistant/Media Specialist		15,844 *
Fringe Benefits		47,565
Total Personal Services	\$	170,497
Travel		2,430
Suppl & Oth Oper Exp		2,115
Prop, Furn, & Equip		0
TOTAL	\$	175,042

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 I	Proposed Amount
1441-Assessment and Institutional Effectiveness		
Director	\$	53,410 *
Wages		3,480
Fringe Benefits		23,358
Total Personal Services	\$	80,248
Travel		1,215
Suppl & Oth Oper Exp		8,125
Prop, Furn, & Equip		0
TOTAL	\$	89,588
1446-Graduate Office		
Associate Dean/Professor	\$	40,307 *
Coordinator	Ψ	13,000 *
Wages		0
Fringe Benefits		24,272
Total Personal Services	\$	77,579
Travel		900
Suppl & Oth Oper Exp		3,000
Prop, Furn, & Equip		0
TOTAL	\$	81,479

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object		2021-2022 Proposed Amount	
1448 - Other	Academic Support		
О	ther Salaries	\$	-
W	Vages Vages		0
Fi	ringe Benefits		-
	Total Personal Services	\$	-
	Travel		0
	Suppl & Oth Oper Exp		35,288
	Prop, Furn, & Equip		0
	TOTAL	\$	35,288
1449 - Facult	y Recruitment and Development		
	Travel	\$	5,000
	Suppl & Oth Oper Exp		5,000
	Prop, Furn, & Equip		
	TOTAL	\$	10,000

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

vity/Function by Department, Position, and Object	2021-2022	Proposed Amount
1450-Academic Administration - Woodward Campus		
Dean	\$	43,000
Campus Coordinator-Woodward Campus	*	15,500
Wages		0
Fringe Benefits		25,620
Total Personal Services	\$	84,120
Travel		0
Suppl & Oth Oper Exp		0
Prop, Furn, & Equip		0
TOTAL	\$	84,120
1451-Academic Administration - Enid Campus		
Dean	\$	43,500
Campus Coordinator - Enid Campus		15,606
Wages		0
Fringe Benefits		25,780
Total Personal Services	\$	84,886
Travel		1,350
Suppl & Oth Oper Exp		475
Prop, Furn, & Equip		0
TOTAL	\$	86,711
Total Academic Administration	\$	580,571
TAL ACADEMIC SUPPORT:	\$	1,345,111

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 F	Proposed Amount
ACTIVITY 15 - STUDENT SERVICES		
Sub-Activity 1500 - Student Services Administration		
1500 - Supplemental Retirement		
Retired Employees	\$	-
Fringe Benefits		14,616
Total Personal Services	\$	14,616
TOTAL	\$	14,616
1501 - Other Student Services		
Wages	\$	20,980
Fringe Benefits		1,425
Total Personal Services	\$	22,405
Travel		0
Suppl & Oth Oper Exp		127,760
Prop, Furn, & Equip		0
TOTAL	\$	150,165

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

tivity/Function by Department, Position, and Object	2021-2022	Proposed Amount
1502-Dean of Student Services and Enrollment Management		
Dean Stu Affairs/Enr Mgmt	\$	93,763
Wages		22,797
Fringe Benefits		34,775
Total Personal Services	\$	151,335
Travel		1,800
Suppl & Oth Oper Exp		7,000
Prop, Furn, & Equip		0
TOTAL	\$	160,135
1503 - Student Services - Enid Campus		
Wages	\$	-
Fringe Benefits		-
Total Personal Services	\$	-
Travel		0
Suppl & Oth Oper Exp		750
Prop, Furn, & Equip		0
TOTAL	\$	750
Total Student Services Administration	<u> </u>	325,666

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amo	unt
Sub-Activity 1505 - Social and Cultural Development		
1505-Intercollegiate Athletics		
Athletic Director	\$ 92,5	
Asst. Director of Athletics for Communications	37,0	
Coach	83,0	
Coach	60,5	
Coach		170 *
Coach		170 *
Coach		887 *
Coach		920 *
Coach		160 *
Coach		320 *
Assistant Coach		130 *
Assistant Coach	31,6	520 *
Assistant Coach	26,6	525
Assistant Coach	26,6	525
Coach	26,6	525
Sports Performance Coach	25,5	500
Assistant Head Coach	25,0	000
Defensive Coordinator	67,6	525
Assoc AD for Compliance	48,0	000
Head Athletic Trainer	47,6	539 *
Assistant Athletic Trainer	34,0	* 800
Assoc AD for Internal Operations	27,7	757 *
Other Salaries		-
Wages	240,0	88(
Fringe Benefits	476,2	260
Total Personal Services	\$ 1,716,2	210
Travel	6,0	000
Suppl & Oth Oper Exp	412,7	785
Suppl & Oth Oper Exp (Fields)	10,0	000
Prop, Furn, & Equip	36,5	500
TOTAL	\$ 2,181,4	195

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022	Proposed Amount
1560-Wellness Center		
Director	\$	36,831 *
Assistant Director		25,670 *
Other Salaries		2,500
Wages		50,551
Fringe Benefits		30,833
Total Personal Services	\$	146,385
Travel		180
Suppl & Oth Oper Exp		5,425
Prop, Furn, & Equip		11,000
TOTAL	\$	162,990
Total Social and Cultural Development	\$	2,344,485

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amount	
Sub-Activity 1563 - Counseling and Career Guidance		
1563-Counseling Services		
Dir of Counseling & Career Services	\$	33,806 *
Wages		3,067
Fringe Benefits		16,600
Total Personal Services	\$	53,473
Travel		630
Suppl & Oth Oper Exp		3,875
Prop, Furn, & Equip		3,000
TOTAL	\$	60,978
1564-Career Services		
Dir of Counseling & Career Services	\$	11,269 *
International Student Adv/Admin. Asst.	\$	21,500
Other Salaries		-
Wages	\$	618
Fringe Benefits		21,552
Total Personal Services	\$	54,939
Travel		630
Suppl & Oth Oper Exp		3,620
Prop, Furn, & Equip		0
TOTAL	\$	59,189
Total Counseling and Career Guidance	\$	120,167

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022	Proposed Amount
Sub-Activity 1565 - Financial Aid Services		
1565-Financial Aid Services		
Director	\$	53,275
Assistant Director		30,725
Financial Aid Counselor		26,113
Scholarship Coordinator		23,379
Financial Aid Assistant/Loan Coordinator		22,100
Wages		5,105
Fringe Benefits		92,561
Total Personal Services	\$	253,258
Travel		2,565
Suppl & Oth Oper Exp		12,000
Prop, Furn, & Equip		0
TOTAL	\$	267,823

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

505-NORTHWESTERN OKLAHOMA STATE UNIVERSITY Institution No. and Name:

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amount	
Sub-Activity 1570 - Student Admissions		
1570-Recruitment		
Asst. Dean of Student Affairs & Recruitment	\$	26,400 *
Admiss Couns/Recruiter		26,600
Admiss Couns/Recruiter		26,600
Admiss Couns/Recruiter		25,600
Admiss Couns/Recruiter		24,600
Recruitment/Housing Secretary		21,720
Wages		12,887
Fringe Benefits		95,676
Total Personal Services	\$	260,083
Travel		3,150
Suppl & Oth Oper Exp		72,000
Prop, Furn, & Equip		0
TOTAL	\$	335,233
Total Student Admissions	\$	335,233

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022	Proposed Amount
Sub-Activity 1571 - Student Records		
1571-Student Records		
Registrar	\$	58,943
Asst Registrar/Admissions Coordinator		30,520
UDS/Records Coordinator		29,764
Academic Records Coordinator		26,113
Admissions/Records Assistant		22,000
Wages		4,423
Fringe Benefits		95,610
Total Personal Services	\$	267,373
Travel		1,170
Suppl & Oth Oper Exp		18,150
Prop, Furn, & Equip		0
TOTAL	\$	286,693
1572-Student Records - Enid Campus		
Administrative Assistant	\$	11,500 *
Wages		0
Fringe Benefits		8,205
Total Personal Services	\$	19,705
Travel		-
Suppl & Oth Oper Exp		500
Prop, Furn, & Equip		0
TOTAL	\$	20,205
Total Student Records	\$	306,898

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Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amount	
Sub-Activity 1580 - Student Health Services		
1580 - Student Health Services		
Wages	\$	-
Fringe Benefits		
Total Personal Services	\$	-
Travel		
Suppl & Oth Oper Exp		6,500
Prop, Furn, & Equip		
TOTAL	\$	6,500
Total Student Health Services	\$	6,500
TOTAL STUDENT SERVICES:	\$	3,706,772

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 1	Proposed Amount
ACTIVITY 16 - INSTITUTIONAL SUPPORT		
Sub-Activity 1600 - Executive Management		
1600 - Governing Boards		
Suppl & Oth Oper Exp	\$	58,000
TOTAL	\$	58,000
1602-President's Office		
President	\$	180,525
Administrative Assistant		45,823
Fringe Benefits		75,302
Total Personal Services	\$	301,650
Travel		6,700
Suppl & Oth Oper Exp		7,900
Prop, Furn, & Equip		0
TOTAL	\$	316,250

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Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

ctivity/Function by Department, Position, and Object	2021-2022	Proposed Amount
1603-Vice President for Administration		
Vice President	\$	121,438
Administrative Assistant		29,000
Fringe Benefits		59,590
Total Personal Services	\$	210,028
Travel		2,000
Suppl & Oth Oper Exp		1,160
Prop, Furn, & Equip		0
TOTAL	\$	213,188
170417		
1604-Vice President for Academic Affairs	¢.	122 000
Executive Vice President	\$	122,000
Administrative Assistant		34,825
Fringe Benefits		61,209
Total Personal Services	\$	218,034
Travel		2,000
Suppl & Oth Oper Exp		2,600
Prop, Furn, & Equip		0
TOTAL	\$	222,634
Total Executive Management	<u> </u>	810,072

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EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

ctivity/Function by Department, Position, and Object		2021-2022 Proposed Amount	
Sub-Activity 1613 - Fiscal Operations			
1613-Business Office			
Human Resources Director	\$	55,325	
Bursar		53,000	
Comptroller		51,000	
Assistant Bursar		32,775	
Travel/Insurance Clerk		23,000	
Wages		5,843	
Fringe Benefits		108,005	
Total Personal Services	\$	328,948	
Travel		1,620	
Suppl & Oth Oper Exp		123,625	
Prop, Furn, & Equip		0	
TOTAL	\$	454,193	
1614-Business Office - Enid Campus			
Office Assistant	\$	11,500	
Wages		0	
Fringe Benefits		8,205	
Total Personal Services	\$	19,705	
Travel		-	
Suppl & Oth Oper Exp		3,500	
Prop, Furn, & Equip		0	
TOTAL	\$	23,205	
Total Fiscal Operations	\$	477,398	

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022	Proposed Amount
Sub-Activity 1620 - General Administration		
1620-Print Services		
Wages	\$	-
Fringe Benefits		-
Total Personal Services	\$	-
Travel		0
Suppl & Oth Oper Exp		875
Prop, Furn, & Equip		0
TOTAL	\$	875
1621 - Other General Administration		
Wages	\$	19,908
Fringe Benefits		600
Total Personal Services	\$	20,508
Travel		0
Suppl & Oth Oper Exp		19,080
Prop, Furn, & Equip		0
TOTAL	\$	39,588
1622 - Supplemental Retirement		
Retired Employees	\$	-
Fringe Benefits		9,239
Total Personal Services	\$	9,239
TOTAL	\$	9,239
Total General Administration	\$	49,702

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022	Proposed Amount
Sub-Activity 1626 - Public Relations/Development		
1626-University Relations		
Director of Marketing & University Relations	\$	66,000
Univ. Relations Specialist		32,960
Univ. Relations Specialist		29,163
Wages		4,500
Fringe Benefits		64,560
Total Personal Services	\$	197,183
Travel		1,800
Suppl & Oth Oper Exp		43,700
Prop, Furn, & Equip		0
TOTAL	\$	242,683
65607 - Alumni Development		
Suppl & Oth Oper Exp	\$	20,100
TOTAL	\$	20,100
Total Public Relations/Development	\$	262,783
TOTAL INSTITUTIONAL SUPPORT:	\$	1,599,955

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022	Proposed Amount
ACTIVITY 17 - OPERATION AND MAINTENANCE OF PLANT Sub-Activity 1700 - Physical Plant Administration		
Sub-Activity 1700 - Physical Plant Administration		
1700-Plant Administration		
Director	\$	69,500
Secretary/Hlth & Safety Asst		25,600
Fringe Benefits		45,554
Total Personal Services	\$	140,654
Travel		900
Suppl & Oth Oper Exp		8,150
Prop, Furn, & Equip		
TOTAL	\$	149,704
1701 - Supplemental Retirement		
Retired Employees	\$	-
Fringe Benefits		3,029
Total Personal Services	\$	3,029
TOTAL	\$	3,029
Total Physical Plant Administration	\$	152,733

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Institution No. and Name: 505-NORTHWESTERN OKLAHOMA STATE UNIVERSITY

TOTAL

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amount	
Sub-Activity 1702 - Building Maintenance		
1702-Building Maintenance		
Assistant Director	\$51,000	
HVAC	42,438	
Plumbing Apprentice	36,995	
Electrical Apprentice/Locksmith	31,750	
General Maintenance	27,097	
Asst. HVAC Apprentice/Set-ups	26,266	
Mechanic	22,600	
General Maintenance	21,720	
General Maintenance	21,720	
Health & Safety Officer	19,273 *	
Fringe Benefits	177,224	
Total Personal Services	\$ 478,083	
Travel	0	
Suppl & Oth Oper Exp	219,011	
Prop, Furn, & Equip	7,300	

704,394

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amount	
1703-Building Maintenance - Woodward Campus		
Light Maintenance		10,860 *
Fringe Benefits		8,039
Total Personal Services	\$	18,899
Travel		0
Suppl & Oth Oper Exp		8,797
Prop, Furn, & Equip		0
TOTAL	\$	27,696
1704-Building Maintenance - Enid Campus		
Physical Plant Supervisor	\$	19,273 *
Fringe Benefits		10,219
Total Personal Services	\$	29,492
Travel		0
Suppl & Oth Oper Exp		58,520
Prop, Furn, & Equip		0
TOTAL	\$	88,012
Total Building Maintenance	\$	820,102

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Institution No. and Name: 505-NORTHWESTERN OKLAHOMA STATE UNIVERSITY

TOTAL

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amount	
Sub-Activity 1710 - Custodial Services		
1710-Custodial Services		
Custodial Supervisor	\$36,568	
Custodian	23,063	
Custodian	21,720	
Wages	4,000	
Fringe Benefits	164,956	
Total Personal Services	\$ 402,347	
Travel	0	
Suppl & Oth Oper Exp	38,000	
Prop, Furn, & Equip		

440,347

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amount	
454.6		
1711-Custodial Services - Woodward Campus		
Custodian	\$	10,860 *
Wages		0
Fringe Benefits		8,039
Total Personal Services	\$	18,899
Travel		0
Suppl & Oth Oper Exp		2,500
Prop, Furn, & Equip		0
TOTAL	\$	21,399
1712-Custodial Services - Enid Campus		
Lead Custodian	\$	21,720
Custodian		21,720
Fringe Benefits		32,152
Total Personal Services	\$	75,592
Travel		0
Suppl & Oth Oper Exp		8,000
Prop, Furn, & Equip		0
TOTAL	\$	83,592
Total Custodial Services	\$	545,338

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022	Proposed Amount
Sub-Activity 1720 - Utilities		
1720 - Utilities		
Natural Gas	\$	106,400
Electricity		461,400
Water and Sewage		50,000
Cable		8,000
Capital Expense		11,000
TOTAL	\$	636,800
1721 - Utilities - Woodward Campus		
Natural Gas	\$	1,900
Electricity		28,000
Water and Sewage		15,300
Cable		1,500
TOTAL	\$	46,700
1722 - Utilities - Enid Campus		
Natural Gas	\$	25,000
Electricity		114,000
Water and Sewage		10,100
Cable		4,000
TOTAL	\$	153,100
Total Utilities	\$	836,600

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022	Proposed Amount
Sub-Activity 1730 - Landscape and Grounds Maintenance		
1730-Landscape and Grounds Maintenance		
Grounds Supervisor		25,600
Groundsman		24,100
Groundsman		21,720
Wages		13,706
Fringe Benefits		49,844
Total Personal Services	\$	134,970
Travel		0
Suppl & Oth Oper Exp		120,488
Prop, Furn, & Equip		9,100
TOTAL	\$	264,558
1731 - Landscape and Grounds Maintenance - Woodward Campus		
Travel	\$	_
Suppl & Oth Oper Exp		2,800
Prop, Furn, & Equip		0
TOTAL	\$	2,800
1732 - Landscape and Grounds Maintenance - Enid Campus		
Travel	\$	-
Suppl & Oth Oper Exp		8,500
Prop, Furn, & Equip		0
TOTAL	\$	8,500
Total Landscape and Grounds Maintenance	<u> </u>	275,858

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022	Proposed Amount
Sub-Activity 1740 - Major Repairs and Renovations		
1740 - Major Repairs and Renovations		
Wages	\$	15,000
Fringe Benefits		2,500
Total Personal Services	\$	17,500
Suppl & Oth Oper Exp		76,000
TOTAL	\$	93,500
Total Major Repairs and Renovations	\$	93,500

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Activity/Function by Department, Position, and Object	2021-2022 P	roposed Amount
Sub-Activity 1750 - Security and Safety		
1750-Public Safety		
Chief of Police	\$	44,500
Campus Police Officer		26,100
Wages		23,294
Fringe Benefits		40,043
Total Personal Services	\$	133,937
Travel		900
Suppl & Oth Oper Exp		5,175
Prop, Furn, & Equip		0
TOTAL	\$	140,012
1751-Public Safety - Enid Campus		
Campus Police Officer	\$	25,600
Wages		20,000
Fringe Benefits		18,678
Total Personal Services	\$	64,278
Travel		855
Suppl & Oth Oper Exp		500
Prop, Furn, & Equip		0
TOTAL	\$	65,633
Total Security and Safety	\$	205,645
TOTAL OPERATION AND MAINTENANCE OF PLANT:	\$	2,929,776

Part I - Primary Budget

FISCAL YEAR 2021-2022

Schedule E

EXPENDITURES BY ACTIVITY/FUNCTION, DEPARTMENT, POSITION AND OBJECT

Institution No. and Name: 505-NORTHWESTERN OKLAHOMA STATE UNIVERSITY

Activity/Function by Department, Position, and Object	2021-2022 Proposed Amount	
ACTIVITY 18 - SCHOLARSHIPS & FELLOWSHIPS		
1801 - Scholarships	\$ 5,407,000	
1802 - Fellowships	\$ -	
CARES Scholarships	\$ 2,465,872	
TOTAL SCHOLARSHIPS AND FELLOWSHIPS:	\$ 7,872,872	
TOTAL PRIMARY BUDGET EXPENDITURES - PART I	\$ 32,001,968	

*Split Salary

EDUCATIONAL AND GENERAL BUDGET FISCAL YEAR FY2021-2022

Schedule F and G

STATEWIDE PROGRAM CODE: Higher Education (Input)

SUMMARY OF EXPENDITURES BY FUNCTION AND OBJECT

Agency #: 505				Date Submitted:		June 9, 2021			
Institution Name: Northwestern Oklahoma State Un	iversity			Presidents Name		Dr. Janet Cunningham			
Object Codes	10	20	31	30	40	42	50	60	
Object	Personnel Services	Travel	Utilities	Supplies & Other Operating Expenses	Property, Furniture, & Equipment	Library Books and Periodicals	Scholarships & Other Assistance Net of Waivers	Transfers & Other Disbursements	TOTALS
Activity & Sub-Activity/Function:									
11 Instruction	10,209,091	83,790		930,323	153,259				11,376,463
12 Research	75,173	1,450		2,200					78,823
13 Public Service				2,000					2,000
14 Academic Support	932,448	13,820		244,343	50,500	104,000			1,345,111
15 Student Services 16 Institutional Support	2,959,782 1,382,295	16,125 17,620		680,365 200,040	50,500				3,706,772 1,599,955
17 Operation. & Maintenance. of Plant	1,517,680	2,655	825,600	556,441	27,400				2,929,776
18 Scholarships (Net of Tuition Waivers)	- 1,517,000	2,033	-	330,441	27,400	_	887,000	-	887,000
11 Total E&G Part I - Fund 290	17,076,469	135,460	825,600	2,615,712	281,659	104,000	887,000	-	21,925,900
Hyperion Account Code	511130	521110	531	160	54	1110	552110	562130	
Entry into CORE E&G Part I - Fund 290	17,076,469	135,460		3,441,312		385,659	887,000	-	21,925,900
49 Total E&G Part I - Fund 490	-	-	-	-	-	-	2,465,872	3,090,196	5,556,068
Entry into CORE E&G Part I - Fund 490	-	-					2,465,872	3,090,196	5,556,068
21 Total E&G Part II Cells linked to Sch. B-II>	647,155	87,750	-	328,469	-	-	-	-	1,063,374
Hyperion Account Code	511130	521110	531	160	54	1110	552110	562130	
Entry into CORE E&G Part II	647,155	87,750		328,469		-	-	-	1,063,374
Total Allotment	17,723,624	223,210	825,600	2,944,181	281,659	104,000	3,352,872	3,090,196	28,545,342

Schedule G

Hyperion Account Cod	le		511130	521110	531	531160		541110		562130	
700 Fund No.	Activity No.	Sub-Activity No.	Personnel Services	Travel	Utilities	Supplies & Other Operating Expenses	Property, Furniture, & Equipment	Library Books and Periodicals	Scholarships & Other Assistance	Transfers & Other Disbursements	Total Budgeted Amount
Fund 7XX			850,000	250,000	300,000	6,000,000	-	-	8,000,000	-	15,400,000
Fund 789	89		18,500,000	-	-	-	-	-	-	-	18,500,000
Fund 790	85		-	-	-	-	-	-	-	-	-

11 Entry into CORE E&G Part I - Fund 290	21,925,900
49 Entry into CORE E&G Part I - Fund 490	5,556,068
21 Entry into CORE E&G Part II	1,063,374
G Entry into CORE Fund 700	15,400,000
G Entry into CORE Fund 789	18,500,000
G Entry into CORE Fund 790	-
Total Allotment	62,445,342

Consolidated Capital Budgets Fiscal Year 2021-2022

Schedule H Various Funds by Institution

Institution Agency # and Name:	505	Northwestern Oklahoma State University
Date Submitted:	June 9, 2021	President:> Dr. Janet Cunningham

Fund No.	Activity No.	Sub-Activity No.	. Total Budgeted Amount Account 5400000
295	90	00001	\$ 211,000
340	90	00001	\$
450	90	00001	\$
600	90	00001	\$ 600,000
650	90	00001	\$ 400,000
Other Funds Please List:	90	00001	\$
			Ť
	90	00001	\$
	90	00001	\$
	90	00001	\$
	90	00001	\$
TOTAL			\$ 1,211,00

Oklahoma State Regents for Higher Education FY2022 Educational and General Budget - SRA3 Background Data Schedule 1 - Continuing Full-Time Faculty and Full-Time Staff Salary Changes

Institution Name:	Northwestern Oklahoma State University	acuity and Full Ishoma State Uni	r- I IIIIe Stall Sa	lary Cnanges	
d Phone#: 1ges For Co	Dr. David Pecha, (580) 327-8528 ntinuing Filled Positions	(580) 327-8528 Positions			
Percentage Salary Changes for Continuing Filled Positions	President	Number of	Number of Administrative and Professional Staff (Exempt)	Number of Other Staff (Non- exempt) (3)	Total
				1	
0% (Number receiving no salary change)	1	66 8	37	7	110
0.1% to 2.9% 3.0% to 4.9%		3	6	35	44
5.0% to 6.9%	1	2	1	3	6
7.0% to 9.9%	1	2	2	4	8
10.0% to 14.9%		2	1	3	5
Total Number of Continuing Employees	_ '	84	49	58	192
Range of Percentage Changes:	For Pres - Use same %				
Lowest Percentage Change	0.00%	0.00%		1.82%	0.00%
Highest Percentage Change	0.00%	41.87%	15.92%	21.34%	41.87%
Average Percentage Change	0.00%		3.11%	6.79%	3.71%
Averag	Average Salary Change - President	For All Continu	Faculty Professional	Other Staff	Total
Total Number of Continuing Employees	1	84	49	85	192
Amount of Salary Change Average Salary Change	0	1,069.27	1,032.04	1,404.97	1.155.61
Average Salary Change	- For	nuing Employees	Receivin	Increas	,
Total Number of Employees With Salary Inc.		76	46		180
Average Salary Change		1,182	1,099	1,405	1,233
Board Approval date for Budget			Approval Date:>		June 17, 2021
Effective Start Date of Salary Program Date President's Salary will be Considered			Starting Date:> Consider Date:>	Jul Sometime During Fall 202	July 1, 2021 Fall 2021
Will your institution considering an employee salary or stipend program later in the fiscal year? If yes, explain in comment section below.	ary or stipend prog	ram later in the	No	Date:> <yes no<="" or="" td=""><td>N/A</td></yes>	N/A
2. Faculty and Employee Promotions					
# of Employees Receiving Increases due to Promotions and Changes in Rank	-	9	2	3	14
Amount of Salary Increases provided due to Promotions and Changes in Rank		55,880.00	7,000.00	00.000,6	68,880.00
Average of Salary Increases Based on Promotions and Changes in Rank	ı	6,208.89	3,500.00	2,000.00	4,920.00
3. Other Salary Adjustments - Such as Cell Phones,	Cell Phones, F	Etc.			
# of Employees Receiving Increases due to Other Salary Adjustments		67	44	55	166
Amount of Salary Adjustments	1	31,356.00	44,000.00	77,188.00	152,544.00
Average of Salary Adjustments		468.00	1,000.00	1,403.42	918.94
Explanation:					
4. Stipend Program					
# of Employees Receiving a Stipend			1	ı	ı
Amt of Ohe-time Stipends					1
Average Stipend Percentage Increase	0.0%	0.0%	0.0%	0.0%	0.0%
Write in the effective dates of the FY2022 stipend program	d program:		Starting Date:>	N/A	A
Faculty received a year of experience as	ons and/or Sup	end Frogram:			
carned, and hours carned towards an					
advanced degree. Staff received a raise,					
per hour. All non-faculty, full-time staff					
received a minium of \$1,000 raise.				Des Pow 55 ifm	ore space needed)
				(Diag Now 33 II more space necessary)	ore space needed)

Oklahoma State Regents for Higher Education Schedule 1-A - Methodology for Changes in Compensation - FY2022

Institution Name: Northwestern Oklahoma State University

	METHODO	LOGY FOR CHANGES IN COMP	ENSATION	
w	/hat methodology is used for compensation changes?	For Faculty	For Administrative and Professional Staff	For Other Staff
	erformance-based merit evaluation			
2 Ac	cross-the-board			X
3 Co	ombination of performance-based and across-the-board	X	X	
Lis	ist criteria for performance-based merit evaluation: (Add rows if needed)	For Faculty	For Administrative and Professional Staff	For Other Staff
1		1. Educational Increases	Selected Merit Increases	1. Educational Increases
2		2. Rank & Experience Increases	Professional staff received a \$1,000 salary increase.	
3				
4				
5				
6				
	laborate if compensation changes are based on combination of erformance-based and across-the-board changes:	For Faculty	For Administrative and Professional Staff	For Other Staff
1		NWOSU's faculty salary schedule includes percentage increases for rank, education, and experience steps.		Three staff members received a degree. All staff received a minimum raise of \$1,000 or more in their hourly wage was below \$10.44 per hour.
3				
4				
5				
6				

Oklahoma State Regents for Higher Education FY2022 Educational and General Budget Part I - SRA3 Background Data Schedule 1-b - Salaries of Chief Administrative, Dean's and Professional Positions

	Northwestern Oklah		sity	
President's Name	Dr. Janet Cunningha			
Principal Position	Actual FY2021	Budgeted FY2022	Dollar Change	Percentage Increase
President (Salary Only - Exclude Allowances)	180,525	180,525	-	0.00%
Vice Presidents:				
Chief Administrative Officer	120,438	121,438	1,000	0.83%
Chief Academic Officer	121,000	122,000	1,000	0.83%
Chief Business Officer				
Chief Development Officer				
Chief Student Affairs Officer	92,763	93,763	1,000	1.08%
List Other Vice Presidents in Rows 69 through 75			-	
Instruction:				
Deans (List): (Insert rows if needed)				
Arts and Sciences				
Business				
Education				
Liberal Arts/Humanities				
Math & Science				
Graduate College				
List Other Deans in Rows 59 to 69.				
Academic Support:				
Academic Dean				
Director/Dean of Library	64,653	65,653	1,000	1.55%
Student Services:				
Dean/Director of Student Services				
Chief Admissions Officer	65,000	66,000	1,000	1.54%
Registrar	57,943	58,943	1,000	1.73%
Director of Financial Aid	52,275	53,275	1,000	1.91%
Institutional Support:				
Chief Legal Counsel				
Controller or Accounting Professional	50,000	51,000	1,000	2.00%
Chief Public Relations Officer	65,000	66,000	1,000	1.54%
Director of Institutional Research	28,000	29,000	1,000	3.57%
Director of Development		-	,	
Physical Plant:				
Director of Physical Plant	68,500	69,500	1,000	1.46%
Technology:)- • •	/- **	,	
Chief Information Systems Officer	85,075	86,075	1,000	1.18%

Institution Comments:

NOTE: Schedules I, I-a and I-b must be resubmitted to this office when there is a change in your institution's salary program and anytime the president's salary amount is changed.

Oklahoma State Regents for Higher Education FY2022 Educational and General Budget Part I - SRA3 Background Data Schedule 1-b - Salaries of Chief Administrative, Dean's and Professional Positions

Principal Position	Actual FY2021	Budgeted FY2022	Dollar Change	Percentage Increase
Other Vice Presidents:				
Aasociate Vice President and Dean of				
Faculty	106,088	107,088	1,000	0.94%
Other Deans:				
Associate Dean of Education	99,722	100,722	1,000	1.00%
Associate Dean (Graduate Office)	79,614	80,614	1,000	1.26%
Dean (Woodward Campus)	85,000	86,000	1,000	1.18%
Dean (Enid Campus)	86,000	87,000	1,000	1.16%
Assistant Dean of Student Affairs &				
Recruitment	65,000	66,000	1,000	1.54%
Other Positions:				
Other Fusitions.				

FY2022 Educational and General Budget Part I - SRA3 Background Data

Schedule II - Changes in Full-Time Faculty Positions

Institution Name:>	Northwestern Oklahoma Sta	nte University						
Report the full-time faculty positions that will increase or decrease the number of teaching faculty from that of the previous year. If a faculty member in a department has retired or resigned and is to be replaced by a new hire, do not report below.								
N	New Full-Time Faculty P	ositions For FY2022						
Rank (specify Professor, Assistant Professor, Associate		CIP 2010 -Primary Field of Study						
Professor, Instructor, Lecturer)	Department	UDS Record 8 - Element 51	FTE	Budgeted Salaries				
None								
TOTAL New Faculty Positions:			0.0	-				
Note: Use additional pages or insert rows as needed.			•					

Reduc	tion in Full-Time Facult	y Positions for FY2022:		
Rank (specify Professor, Assistant Professor, Associate Professor, Instructor, Lecturer)	Department	CIP 2010 -Primary Field of Study UDS Record 8 - Element 51	FTE	Budgeted Salaries
None	•			Ü
TOTAL Reduction in Faculty Positions for FY2022			0.0	_
v	inges in faculty positions will	automatically update Schedule II-b.	0.0	
Comments: The CIP Description should be reported at the	2 digit level. This is the prim	ary Field of Study reported on UDS Recor	d 8, Element 51	

Schedule II-1 - Number of F	· ·	y, Teaching & Research Grad	luate Assistants	
	and Part-Time Professional	and Other Staff		
FY2022 - Number of Adjunct Faculty	FY2022 - Projected Number	Change in Budgeted	* Avg. credit	* Maximum
(Use Unduplicated Headcount)	of Adjunct Faculty (Use	Number of Headcount	hours taught	Credit Hours Taught
(· · · · · · · · · · · · · · · · · · ·	Unduplicated Headcount)	(Formula)	per Adjunct	per Adjunct
80	84	4	6	13
			* Avg. credit	
FY2022 - Number of Part-Time Faculty	FY2022 - Projected Number	Change in Budgeted	hours taught	* Maximum
(Use Unduplicated Headcount)	of Part-Time Faculty (Use	Number of Headcount	per Part-Time	e e e e e e e e e e e e e e e e e e e
	Unduplicated Headcount)	(Formula)	Faculty	per Part-Time Facult
0	0	0	0	0
	FY2022 - Projected Number		-	
** EV2022 Normbour of Totaling Conducts Assistants	of Graduate Teaching	Change in Budgeted	* Avg. credit	* Maximum
** FY2022 Number of Teaching Graduate Assistants	Assistants (Use	Number of Headcount	hours taught	Credit Hours Taugh
(Use Unduplicated Headcount)	Unduplicated Headcount)	(Formula)	per GA	per GA
2	2	(Formula)	3	3
L	L	U	3	3
	FY2022 - Projected Number			
** FY2022 Number of Research Graduate Assistants	of Graduate Teaching			
(Use Unduplicated Headcount)	Assistants (Use	Change in Budgeted		
•	Unduplicated Headcount)	Number of Headcount	N-A	N-A
0	0	0	N-A	N-A
FY2022 - Number of Part-Time Professional Staff		Change in Budgeted		
(Use Unduplicated Headcount)	FY2022 - Projected Number	Number of Headcount		
	of Professional Staff	(Formula)	N-A	N-A
3	3	0	N-A	N-A
				T
FY2022 - Number of Part-Time Other Staff	FY2022 - Projected Number	Change in Budgeted		
(Use Unduplicated Headcount)	of Other Staff	Number of Headcount	TAT A	TN.T A
	47	(Formula)	N-A N-A	N-A N-A
47	4/	U	N-A	IN-A
	FY2022 Projected # of Part-	Change in Budgeted		
FY2022 - Total Part-Time Employees	Time Employees	Number of Headcount		
(This is a formula)	(Formula)	(Formula)	N-A	N-A
132	136	4	N-A	N-A

 $[\]ensuremath{^{*}}$ Report the average and maximum credit hours based on the fall semester.

FY2022 Educational and General Budget Part I - SRA3 Background Data

Schedule II-a - Changes in Professional and Classified Positions

Institution Name: Northwestern Oklahoma State University

List below the full-time professional and classified positions that will increase and/or decrease the number of professional and classified positions above that of the previous year's original budget. If an employee has retired or resigned and is to be replaced by a new hire, do not report below.

Increase in New Full-Time Professional Positions for FY2022

Position Title	E&G Activity/Function Budgeted	Number	Salary
Example: Recruitment Specialist	Student Services	1	36,000
Sports Performance Coach	Student Services	1	25,500
TOTAL New Professional Positions:		1	25,500

Note: Insert additional rows or use additional pages if needed.

Reduction in Full-Time Professional Positions for FY2022:								
Position Title	E&G Activity/Function Budgeted	Number	Salary					
None								
	<u>-</u>							
OTAL Reduction in Professional Positions for FY2022		0						

Comments:

Note: The changes in professional and classified positions will automatically update Schedule II-b.

Changes in Full-Time Classified Positions for FY2022:							
	Increase	Decrease	Net Change				
Changes in Full-Time Classified Staff							
Example: Change in Number of Positions:	3	2	1				
Example: Change in Salary of Positions:	\$60,000	\$40,000	\$20,000				
Actual Changes in Number of Positions	0	1	-1				
Actual Changes in Salary of Positions	\$0	\$26,580	-\$26,580				
Comments:							

Number of Cont	inuing Unfilled Positions Not Reported or	n Schedule I, II, or II a	
Number of Full-Time and Part-Time Positions	Comments (if any)	Number	Budgeted Salary
President		0	-
Faculty Positions		0	-
Professional Positions		0	_
Classified Positions		0	-
		_	

Note 1: This section excludes any positions previously reported on Schedule I, II, and Rows 10 through 43 on Schedule IIA

FY2022 Educational and General Budget Part I - SRA3 Background Data

Schedule II-b - Summary of Changes in Budgeted Faculty, Professional and Classified Positions

NOTE: THIS WORKSHEET IS LINKED TO SCHEDULES I, II & II-1 AND II-A. DO NOT INPUT DATA INTO THIS FORM.

Institution Name: Northwestern Oklahoma State University

	Added P	OSITIONS TO BE ADDED AND/OR ELIMINAT Added PositionS Eliminated Po		ed Positions	Net Changes		
Employee Classifications:	New Positions	Salary	Positions	Salary	Net Changes	Net Change in Salary	
Faculty	0	0	0	0	0	0	
Professional Staff	1	25,500	0	0	1	25,500	
Classified Staff	0	0	1	26,580	(1)	(26,580)	
TOTAL	1	25,500	1	26,580	0	(1,080)	
				Crossfoot>	0	(1,080)	

Number of Full-	Time and Part-Ti	me Employees P	aid or Partially	Paid from E&G I	Funds:]	
	From Sch I	From Sch II-b	From Sch II-b	h II-b Formula From Sch II From Sch II			Formula		
Employee Classification	Continuing Employees from Schedule I	New Positions	Eliminated Positions	Total Full-Time Employees	# of Part-Time Faculty, Adjunct, and Grad Assistants	# of Part-Time Professionals, Research Assistants and Other Staff	Total Full-Time and Part-Time Employees	Add Unfilled Positions on July 1, 2020	Total Budgeted Positions for FY2022
President	1			1			1	0	1
Faculty	84	0	0	84	86		170	0	170
Professional	49	1	0	50		3	53	0	53
Classified or Other Employees	58	0	1	57		47	104	0	104
Totals	192	1	1	192	86	50	328	0	328

Oklahoma State Regents for Higher Education FY2022 Educational and General Budget Part I - SRA3 Background Data Schedule III - Course Section and Enrollment Data

Institution Name:	Northwestern Oklahoma State University
mstitution Name.	Northwestern Okianoma State University

		ENROLLMI	COURSE SI	ECTION DATA (1)		
Location (2)	Fall Semester 2020 (FY2021) FTE	Fall Semester 2020 (FY2021) Headcount	` '	Fall Semester 2021 (FY2022) Projected Headcount	Number of Course Sections Offered, Fall 2020 (FY2021)	Projected Number of Course Sections Offered, Fall 2021 (FY2022)
Main Campus	1,280	1,380	1,254	1,352		
Branch Campus - List enrollment for each branch						
Enid Campus	79	140	77	137		
Woodward Campus	84	141	82	138		
Total Branch Campuses	163	281	159	275	-	-
Centers						
Off-Campus	64	172	64	169		
Total	1,507	1,833	1,477	1,796	523	563

⁽¹⁾ Organized classes, excluding individual instruction and lab classes

CHANGES IN ENROLLMENT DATA:

Changes in Student FTE - Fall Semesters	(30)
Changes in Student Headcount - Fall Semesters	(37)
Changes in Course Sections - Fall Semesters	40
STUDENT/FACULTY RATIOS:	_
Please indicate your institution's student-to-faculty ratio:	14:1
(Calculation: FTE Student Enrollment divided by FTE Faculty)	14:1
ANNUALIZED STUDENT FTE (SUMMER, FALL & SPRING)	
Actual Student FTE - Annualized	3,117
Projected Student FTE - Annualized	3,055
Character CA-day A ETE	((2)

Change in Student FTE
Percent Change in Student FTE

⁽²⁾ Do not duplicate enrollment counts. A student enrolled on Main Campus and A branch campus should be reported in only one location.

Oklahoma State Regents for Higher Education FY2022 Educational and General Budget Part I - SRA3 Background Data Schedule IV - Changes in Mandatory Costs - Update

<formulas (linked="" above)<="" c27="" cell="" th="" to=""><th></th><th></th><th></th><th>Total Other Professional Services: (Insert rows if needed)</th></formulas>				Total Other Professional Services: (Insert rows if needed)
Cell D94 is linked to Cell M95				Other Professional Services (From M95)
			D30 above)	C.1. Report Other Professional Services: (Enter total in Cell C30 and D30 above)
<formulas (linked="" 5="" above)<="" c.="" section="" th="" to=""><th></th><th></th><th>1</th><th>Other Equipment, Property and Furniture: (Insert rows if needed)</th></formulas>			1	Other Equipment, Property and Furniture: (Insert rows if needed)
Cell D85 is linked to Cell M87				Other Equipment, Property and Furniture (From M87)
			Cell C58 and D58 above)	er total in
Cell D79 is linked to Cell M78 <-Formulas (Linked to section C. 4 Above)	(5,800)		5,800	
	(2,000)		0,000	COLEMN TO SOLE OF THE STATE OF
	(5.800)		5.800	Postage costs Governing Roard Assessment
			bove)	C.4. Report Other Supplies & OCE Costs: (Enter total in Cell C53 and D53 at Credit Card Fees
(78,722) <-Formulas (Linked to section B. 11 Above)	(78,722)		100,000	Total Other Benefits and Payroll Taxes: (Insert rows if meded) 100,000 21,278
Cell D71 is linked to Cell M69	. .			3. Other Renefits and Payroll Taxes (From M69)
	(78,722)	21,278	100,000	Unfunded Liability
			(D23) above)	Il Taxes: (Enter total in B11(Cell C23 and
<formulas< th=""><td>(215,410)</td><td>153,311</td><td>368,721</td><td>7. Total Non-Compensation Manuatory Costs 10. Total Mandatory Cost Changes</td></formulas<>	(215,410)	153,311	368,721	7. Total Non-Compensation Manuatory Costs 10. Total Mandatory Cost Changes
<formulas< th=""><td>(100,000)</td><td>10 000</td><td>202,082</td><td>8. Transfers and Other Disbursements</td></formulas<>	(100,000)	10 000	202,082	8. Transfers and Other Disbursements
<formulas< th=""><td>(90,000)</td><td>10,000</td><td>100,000</td><td>6. Mantatory Library Periodicals and Subscriptions 7. Scholarshins</td></formulas<>	(90,000)	10,000	100,000	6. Mantatory Library Periodicals and Subscriptions 7. Scholarshins
<column below<br="" cell="" d="" d86="" is="" linked="" to=""><formulas< th=""><td>(20,000)</td><td></td><td>20,000</td><td>Other Equipment, Property and Furniture - From List Below Total Mandatory Equipment, Property and Furniture</td></formulas<></column>	(20,000)		20,000	Other Equipment, Property and Furniture - From List Below Total Mandatory Equipment, Property and Furniture
	(20,000)		20,000	5. Equipment, Property and Furniture: Information Technology Software and Equipment
<formulas< th=""><td>(37,252)</td><td></td><td>37,252</td><td></td></formulas<>	(37,252)		37,252	
`	(5 800)		7 800	Other Cumplies and Other Current Expenses - From List Balow
				Other Insurance Telephone/Communications
				Tort Liability Director and Officers Liability
	(2,520)	1	2,520	Vehicles Aircraft
	(13,932)		13,932	Property Insurance
				Gasoline of anomatoma recinoscompo
	(10,000)		***************************************	Privatization Contracts (Housekeeping, Maintenance, etc.) Mandatory Institutional Membershins
· LOTITIONNO	(15,000)		15,000	4. Supplies and Other Current Expenses: Equipment Maintenance/Service Contracts:
<formulas< th=""><td>-</td><td></td><td></td><td>3. Travel:</td></formulas<>	-			3. Travel:
<formulas< th=""><td>(675) (41.280)</td><td></td><td>675 41.280</td><td>Other Utilities: Total Utilities</td></formulas<>	(675) (41.280)		675 41.280	Other Utilities: Total Utilities
	(30,170)		30,170	Electricity Water, Sewage, Etc.
	(6,665)		6,665	2. Unines: Natural Gas
<formulas< th=""><td>(3,550)</td><td></td><td>3,550</td><td>Total Professional Services</td></formulas<>	(3,550)		3,550	Total Professional Services
<column below<="" cell="" d="" d95="" is="" linked="" th="" to=""><td></td><td></td><td>•</td><td>Engineer Services Other Professional Services - From List Below</td></column>			•	Engineer Services Other Professional Services - From List Below
	(3,330)		0,000	Legal Services
	(2 550)		3 550	1. Professional Services:
Sub-Total Each Object of Expenditure	(20,020)	140,011	100,007	C. Changes in Costs of Non-Compensation Requirements:
<column below<="" cell="" d="" d72="" is="" linked="" th="" to=""><td>(78,722) (23,328)</td><td>21,278</td><td>100,000</td><td>11. Other Insurance and Payroll Taxes - From List Below Total Cost of Frince Renefits and Payroll Taxes</td></column>	(78,722) (23,328)	21,278	100,000	11. Other Insurance and Payroll Taxes - From List Below Total Cost of Frince Renefits and Payroll Taxes
	(3,330)		3,330	9. Workers Compensation 10. Unemployment Compensation Payments
	4,589	9,535	4,946	8. Oklahoma Teachers Retirement - Employer Share T 8a. Optional Retirement Plans - OU and OSU
	4,264	8,861	4,597	6. Long and Short Term Disability 7. Oklahoma Teachers Retirement - Employee
				5. Life Insurance
	49,871	103,637	53,766	2. MQFE A Death I common de la
3				*
Report Continuing Employees only - Do not report benefits & taxes for New Positions Budgeted in FY2022	Changes from Original Projection	Updated Projections to FY2022 Mandatory Costs	FY2022 Mandatory Costs Per Budget Needs Survey	
Not Reported for the SRA3	N/A	N/A		2. Benefits and Payroll Taxes applicable to Salary Annualization—
Not Reported for the SRA3	N/A	N/A		A. Costs to Annualize FY2021 Salary Program
Comments: (If additional space is needed insert at bottom of form)	Changes from Original Projection	Updated Projections to FY2022 Mandatory Costs	FV2022 Mandatory Updated Projections Costs Per Budget to FV2022 Needs Survey Mandatory Costs	Description of Mandatory Costs:
		oma State ∪niversity	Northwestern Okahoma State University	Institution Name
			1,011,1	* 55 55 87

Oklahoma State Regents for Higher Education FY2022 Educational and General Budget Part I - SRA3 Background Data Schedule V - Tuition Waivers and Scholarships

Institution Name:	Northwestern Oklahoma State University

TUITION WAIVERS	ANI	SCHOLARSHI	PS -	E&G I BUDGET		
		FY2021		FY2022	Dollar Change	Percent Change
Resident Tuition Waivers - 5.0%	\$	1,002,000	\$	1,032,000	\$ 30,000	3.0%
Resident Tuition Waivers - (outside the 5.0% limitation)	\$	525,000	\$	543,000	\$ 18,000	3.4%
Nonresident Tuition Waivers	\$	2,945,000	\$	2,945,000	\$ -	0.0%
Total Tuition Waivers	\$	4,472,000	\$	4,520,000	\$ 48,000	1.1%
Scholarships (paid from E&G I funds)	\$	877,000	\$	887,000	\$ 10,000	1.1%
Total Tuition Waivers and Scholarships	\$	5,349,000	\$	5,407,000	\$ 58,000	1.1%

Note: The total for the FY2021 and FY2022 column (Cell C14) should be the same number reported on Schedule A, A-1, B and Schedule E of the SRA3.

Report the amount of resident and nonresident tuition waivers and				
scholarships granted to Graduate Teaching and Research Assistants				
that are <u>included in the above totals</u> .	\$ 6,600	\$ 6,600	\$ -	0.0%
Report the amount of tuition waivers granted to Concurrently Enroll				
High School Seniors. See worksheet named "Changes in FY2022".	\$ 247,384	\$ 247,879	\$ 495	0.2%

Comments:

Oklahoma State Regents for Higher Education FY2022 Educational and General Budget Part I - SRA3 Background Data Schedule VI - Institutional Response to the FY2022 Budget Request

Northwestern Oklahoma State University

Comments:

As Northwestern Oklahoma State University moves out of the COVID-19 restrictions, excitement exists as students, faculty and staff will return to traditional educational models and on-campus events. Northwestern crafted a budget reflecting these priorities and expectations. No increase in tuition and mandatory fees was requested for the FY22 budget. Northwestern budgeted a 2% decrease in credit hours.

Additional CARES funding will allow on-campus technology infrastructure for Wi-Fi and fiber optic cabling to be enhanced. Two HVAC systems will also be replaced allowing for better air quality in the Education Center and one campus residence hall. Classroom technology will be upgraded and one IT staff position has been designated to coordinate these technology upgrades.

Once again Northwestern was able to honor the faculty salary schedule recognizing a year of experience, advances in rank and increases in hours earned towards a terminal degree. A priority was placed on raising the entry level minimum wage for all full-time staff to the OMES recommended level of \$10.44 per hour. All non-faculty, full-time employees will receive an across-the-board raise of \$1,000. This will be the first staff raise since December of 2019. Mandatory cost increases include a 5.65% increase in employee health insurance and an additional amount earmarked for the employee supplemental retirement plan.

Northwestern placed an emphasis on budgeting new state revenue funds received in the target areas highlighted by the budget allocation packet. Going into FY22, private funding was lost that had provided support for a nursing faculty position and a portion of a nursing lab coordinator. With the additional nursing allotment, both of these positions will be retained. A natural science faculty member position was also slated to be eliminated. The STEM funding allows for this position to be filled. The elimination of a faculty position in the Divisio+A1n of Education was planned, but the additional educational shortage funding will re-instate this faculty position.

In an effort to attract more qualified students into the teacher education program, \$50,000 of new funding has been budgeted for scholarships. These funds will be used to encourage students to apply for admission to the teacher education program. Special emphasis will be placed on those students majoring in math, science, and special education. Additional scholarships and tuition waiver funds have been earmarked for the FY22 budget as well. Northwestern Oklahoma State University looks optimistically to the future of higher education in Oklahoma.

Note: Schedule VI-A provides specific budget actions taken to develop the FY2022 budget request. This schedule allows the President or Vice President to provide additional narrative about the impact of this budget request.

FY2022 Educational and General Budget - SRA3 Background Data Schedule VI-A - Specific Budget Actions Taken in the Development of the FY2022 Budget

Institution Name:	Northwestern (Oklahoma Stat	e University	
Budget Actions:		# of	Projected Dollar	
Actions Affecting Income:	Yes or No	Employees	Impact on Budget	Comments - Describe Actions Taken - See Note Below
Increase Tuition and Mandatory Fees	No	N/A	-	
			1	New Academic Service Fee in Education and for Enrollment
Increase Academic Service fees	Yes	N/A	33,860	Software Support (net as removing application fee)
Use of Reserves	Yes	N/A	72,066	
Actions Affecting Expenditures:				
1. Furloughs				
2. Faculty Layoffs and/or Buyouts				
3. Staff Layoffs and/or Buyouts				
4. Reductions in Fringe Benefit Programs				
5. Eliminating Instructional Programs				
6. Eliminating other non-instructional Progra	ams			
7. Other plans effecting employees				
8. Professional Services				
9. Contracts				
8. Other Operating Expenditures				
9				
10				
11				
12				
Total Projected Dollar Impact on Budget			105,926	
You may insert additional rows if needed.				
Report expenditure reductions as a positive a				
Note: If you addressed any of these issues in	other schedules,	you may refere	ence the schedule in the	he comment block above.
Comment Box:				

Oklahoma State Regents for Higher Education FY2022 Educational and General Budget Part I - SRA3 Background Data Schedule XI - Legislative Response to FY2022 Budget Needs Request

Institution Name:

The FY2022 Budget Needs Survey included a worksheet named "Summary-Priorities Funding Form". In the last column, each institution was asked if they would seek "Direct Proposal Legislature" for each funding change. If your institution sought legislative support for your FY2022 budget needs, please provide a summary of the outcome of that request.

If your institution did not seek Legislative Support indicate "No Legislative Support Requested".

Legislative Request for Priority #	
No Legislative Support Requested	
Drag row downward if additional space is needed.	
Legislative Request for Priority #	
· · · · · · · · · · · · · · · · · · ·	
Drag row downward if additional space is needed.	
Diag fow downward if additional space is needed.	
Legislative Request for Priority #	
Drag row downward if additional space is needed.	
Lacialatina Daguart fan Drianita. #	
Legislative Request for Priority #	

Drag row downward if additional space is needed.

If additional legislative requests were made, please copy the above formats to the area below this row.

REGIONAL UNIVERSITY SYSTEM OF OKLAHOMA

Landmark Towers 3555 NW 58th, Suite 320 Oklahoma City, Oklahoma 73112

Schedule K Comparative Statements-Auxiliary Operations

Institution: Northwestern Oklahoma State University President: Dr. Janet Cunningham Date Submitted: June 17, 2021

ACTIVITY	ESTIMATED REVENUES 2020-2021	ESTIMATED REVENUES 2021-2022	ESTIMATED EXPENDITURES 2020-2021	ESTIMATED S EXPENDITURES 2021-2022
STUDENT SERVICES	4.262.000	4.550.000	1.000.000	
Food Service	\$ 1,362,900	1,558,300	\$ 1,220,000	\$ 1,552,300
Housing	982,300	1,061,300	873,000	1,022,400
Stadium	60,000	95,000	56,000	94,100
Student Union	95,000	99,000	91,000	99,000
Parking & Safety	113,300	129,000	102,000	99,800
OTHER				
Administration Offset	\$ 180,000	\$ 140,000	\$ 178,000	\$ 138,400
Printing Services	147,200	155,000	156,000	151,700
TOTALS	\$ 2,940,700	\$ 3,237,600	\$ 2,676,000	\$ 3,157,700

FUNDING	FY2021	FY2022
Estimated Beginning Cash Balance	\$ 1,112,463	\$ 1,377,163
Estimated Revenue	2,940,700	3,237,600
Total Available	4,053,163	4,614,763
Estimated Expenditures	2,676,000	3,157,700
Estimated Ending Cash Balance	\$ 1,377,163	\$ 1,457,063

REGIONAL UNIVERSITY SYSTEM OF OKLAHOMA

Landmark Towers 3555 NW 58th, Suite 320 Oklahoma City, Oklahoma 73112

Schedule L Comparative Statements-Student Activities

Institution: Northwestern Oklahoma State University President: Dr. Janet Cunningham Date Submitted: June 17, 2021

ACTIVITY	ESTIMATI	ED INCOME	ESTIMATED EX	ESTIMATED EXPENDITURES		
	2020-2021	2021-2022	2020-2021	2021-2022		
Concessions	\$ 0	\$ 19,000	\$ 0	11,000		
Campus Media	0	0	495	1,000		
Cheerleaders	0	0	0	1,000		
Debate and Drama	0	0	579	1,000		
Enid Campus Activities	0	0	3,325	6,000		
Hospitalities	0	0	0	(
Intercollegiate Athletics						
Scholarships	0	0	375,534	375,000		
Athletics	77,800	215,000	199,963	333,650		
Intramurals	0	0	520	5,000		
Miss Northwestern	0	0	0	2,000		
Music	0	0	502	2,000		
Other Activities	34,200	70,000	213	1,000		
Rodeo	0	0	15,859	15,000		
Special Events	0	0	3,818	10,000		
Student Activity Fee	488,557	476,750	0	(
Student Government	0	0	8,661	11,000		
Woodward Campus Activities	0	0	1,059	6,000		
TOTALS	\$ 600,557	\$ 780,750	\$ 610,528 \$	780,650		

FUNDING	FY2021	FY2022
Estimated Beginning Cash Balance	\$ 446,245	\$ 436,274
Estimated Revenue	600,557	780,750
Total Available	1,046,802	1,217,024
Estimated Expenditures	610,528	780,650
Estimated Ending Cash Balance	\$ 436,274	\$ 436,374